

# Overview of the Office of Juvenile Justice and Delinquency Prevention Comprehensive Gang Model

The Commonwealth of Massachusetts's Shannon Community Safety Initiative (Shannon CSI) is a multi-sector data-driven approach, modeled after the Office of Juvenile Justice and Delinquency Prevention's Comprehensive Gang Model. After completing a community needs assessment, Shannon funded communities, in collaboration with steering committees, develop strategies in the following five areas:

Positive Youth Development & Recreation



Positive Youth Development and Recreation Programs provide a prosocial outlet for youth to expand and enhance their interests, skills and abilities. These programs are safe havens for recreational, enrichment, educational and prevention activities outside school hours (i.e., athletics and physical fitness, school achievement initiatives).

Case Management & Street Outreach or Intervention



Case Management Street Outreach or Intervention programs for gang involved and proven risk youth reach out and act as links to gang-involved youth, their families, and other traditional social service providers. For high risk youth and at-risk youth, social intervention programs can include drop-in recreation, positive youth development, and other mechanisms to reach young people and connect them to positive adults and constructive activities.

Education & Employment



Education and Employment Programs provide education, training, and employment opportunities to youth at high-risk for youth violence and gang involvement.

Suppression



Suppression programs include close supervision or monitoring of gang involved youth and other high impact players by police, prosecutors, probation officers, and other officers of the court. These programs include hotspot patrols, law-enforcement home visits, ride-alongs, re-entry, and special prosecutors.

Community Mobilization



Community Mobilization Programs educate community members about local gang and youth violence trends, as well as involving community members in strategies to confront the problem.

Another component of Shannon CSI includes the Local Action Research Partners (LARPs) and the Statewide Youth Violence Research Partner (SRP). LARPs assist funded sites by providing strategic, analytic, technical, and research support. The SRP assists all funded Shannon CSI communities, LARPs and the Executive Office of Public Safety and Security by providing strategic, analytic, and research support. Together the LARPs and SRP inform funded communities about best practices that can be utilized to maximize the effectiveness of the Shannon CSI.

2016 Charles E. Shannon Community Safety Initiative

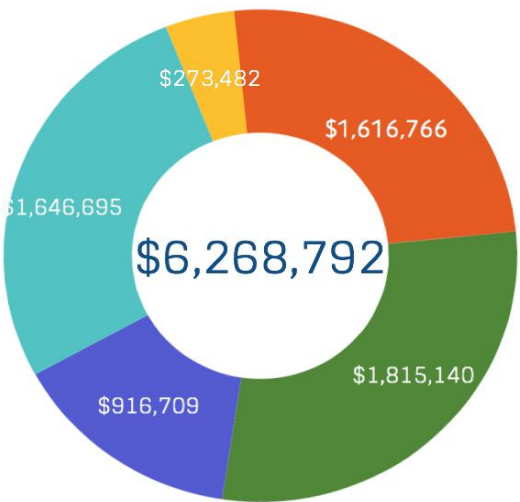
# MASSACHUSETTS

Funded Cities

Boston/Brookline, Brockton, Fall River, Fitchburg/ Gardner, Haverhill/Methuen, Holyoke/Chicopee, Lawrence, Lowell, Lynn, Metro Mayors Coalition (Cambridge, Chelsea, Everett, Malden, Quincy, Revere, Somerville, Winthrop), New Bedford, Pittsfield, Springfield, Taunton/Attleboro, Worcester

The Commonwealth of Massachusetts's Charles E. Shannon Community Safety Initiative (Shannon CSI) models the Office of Juvenile Justice and Delinquency Prevention's Comprehensive Gang Model multi-sector approach to address gang and youth violence. During 2016, Shannon CSI awarded \$6.3 million to 26 Massachusetts communities most influenced by gang activity. With the purpose of reducing youth gang violence, this funding supported positive youth development, recreation, case management, street outreach, education, employment, targeted suppression, and community mobilization programs. Additionally, Shannon CSI funded approximately 110 full time positions to strategically address youth gang violence within these communities. From 2012 through 2016, Shannon CSI funded communities experienced a 19% decrease in the number of arrests for aggravated assault and a 20% decrease in the number of arrests for simple assaults involving youth ages 10-24.

## Funding Allocation



19,979 Total Youth Served



Youth in danger of engaging in risky behavior or gang activity due to the presence of known risk factors such as exposure to gang affiliates in their home or community.



Youth exposed to the same risk factors as at-risk youth, as well as additional risk factors such as school failure, dropping out, truancy, substance abuse, and gang involvement as an affiliate or member not yet participating in violent criminal activity.



Youth who are perpetrators or victims of shooting or stabbing violence, and/or are known gang members.

 =10% of Youth Served

## Shannon Strategies & Selected Outcomes

Positive Youth Development & Recreation\*



16,792 Participated in Recreation Programs

15,870 Participated in Positive Youth Development Programs

Case Management & Street Outreach or Intervention



1,925 Received Street Outreach Services

1,430 Received Case Management Services

Education & Employment



3,227 Participated in Shannon Education Programs

772 Completed a Subsidized Employment Program

Suppression



2,005 Hot Spot Patrols Completed

278 Diverted from the Criminal Justice System

Community Mobilization



55,596 People Attended Events, Meetings, and Presentations

1,547 Community Events, Meetings, and Presentations Held

\* Positive Youth Development refers to intentional efforts to provide opportunities for youth to enhance their interests, skills, and abilities.



# Putting Shannon Dollars to Work to Reduce Youth and Gang Violence

# Shannon Community Risk Factors 2016

## \$6.3 Million Investment



160 Funded Programs in  
26 Cities



19,979 Youth Served  
\$314 Invested per Youth



\$826 Invested per Youth in  
Case Management  
& Street Outreach  
or Intervention Efforts



\$793 Invested per Youth in  
Education & Employment Efforts

While approximately 11.5% of the Massachusetts population lives below the poverty line, the impoverished population within Shannon communities is almost double or triple this rate (Boston 21.5%, Holyoke 28.8%, etc.) (see below). Similarly, the majority of high school dropout rates in these communities are double or triple the overall rates of the Commonwealth (4.9%). For example, Fall River and Chelsea reported dropout rates of 15.8% and 21.8%, respectively.

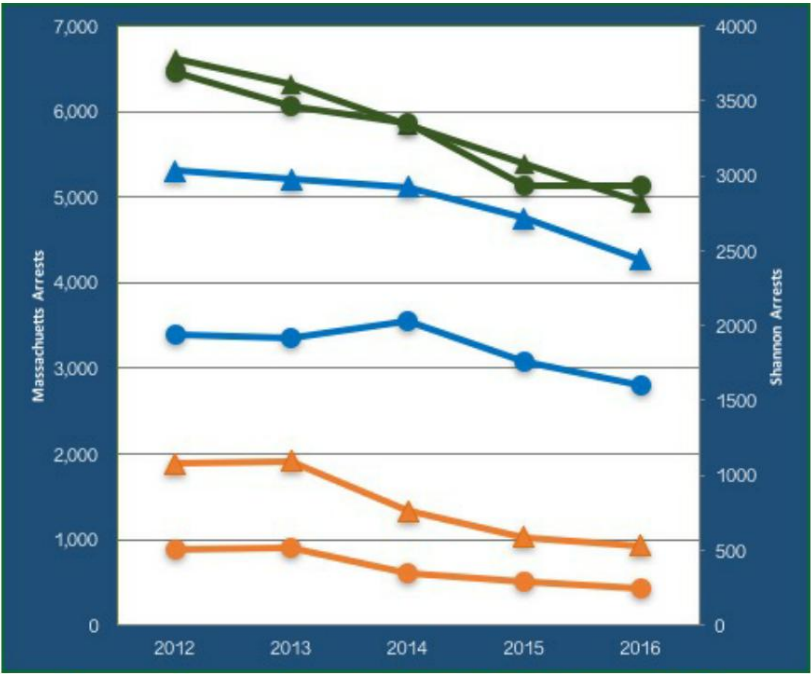
	Total Population (2015 Estimate)	Population Lives in Poverty	Unemployment Rate	Total Public School Population (2015-2016)	Economically Disadvantaged	High School Dropout Rate (4-year)
Massachusetts	6,794,422	11.5%	2.8%	953,429	27.4%	4.9%
Boston	667,137	21.5%	3.5%	53,530	49.5%	10.3%
Brookline	59,195	12.1%	2.0%	7,668	8.2%	2.0%
Brockton	95,314	18.6%	5.2%	17,102	40.7%	7.6%
Fall River	88,777	23.2%	6.6%	10,123	59.1%	15.8%
Fitchburg	40,545	19.4%	5.2%	5,192	53.2%	10.0%
Gardner	20,333	19.1%	5.3%	2,419	44.3%	8.1%
Haverhill	62,765	12.2%	3.9%	7,324	41.3%	14.1%
Methuen	49,660	9.8%	4.2%	7,027	30.2%	5.7%
Holyoke	40,684	28.8%	6.1%	5,366	67.6%	18.4%
Chicopee	56,741	13.3%	5.1%	7,710	48.1%	12.9%
Lawrence	80,231	28.4%	7.1%	13,667	63.0%	10.7%
Lowell	110,699	19.8%	4.9%	14,152	50.4%	5.7%
Lynn	92,457	20.2%	4.2%	15,098	47.0%	12.2%
Cambridge	110,402	14.0%	2.4%	6,607	27.7%	2.4%
Chelsea	39,398	20.9%	3.6%	6,319	49.5%	21.8%
Everett	46,050	14.9%	3.5%	7,125	42.1%	10.2%
Malden	61,068	15.6%	3.5%	6,570	44.0%	5.1%
Quincy	93,618	10.2%	3.6%	9,163	34.8%	3.9%
Revere	53,422	15.6%	3.8%	7,170	37.7%	9.5%
Somerville	80,318	14.7%	2.5%	4,905	36.0%	10.4%
Winthrop	18,164	8.6%	3.5%	1,882	22.9%	5.4%
New Bedford	94,958	23.4%	6.6%	12,681	55.7%	17.0%
Pittsfield	43,303	17.2%	4.6%	5,608	44.4%	9.7%
Springfield	154,341	30.0%	7.1%	25,479	67.1%	15.0%
Taunton	56,789	12.4%	4.6%	8,038	37.7%	4.8%
Attleboro	44,284	10.1%	3.9%	5,918	26.0%	4.9%
Worcester	184,815	22.4%	4.5%	25,076	52.4%	5.8%

## 5-Year Crime Trends for Young People Ages 10-24, 2012-2016\*

**Massachusetts Simple Assaults**  
Simple assault arrests declined by 25.4% (1,678 arrests)

**Massachusetts Aggravated Assaults**  
Aggravated assault arrests declined by 19.5% (592 arrests)

**Massachusetts Robbery**  
Robbery arrests declined by 51.0% (549 arrests)



\*Boston and Lawrence data only available for individuals ages 14-24  
¹Lawrence does not report Simple Assault data

**Shannon Simple Assaults<sup>1</sup>**  
Simple assault arrests declined by 20.5% (754 arrests)

**Shannon Aggravated Assaults**  
Aggravated assault arrests declined by 17.2% (333 arrests)

**Shannon Robbery**  
Robbery arrests declined by 52.7% (471 arrests)

Information contained in this report is from funding applications, quarterly reports supplied by the site, MA Department of Elementary and Secondary Education, US Census, MA Executive Office of Labor and Workforce Development, and MA State Police Crime Reporting Unit. Special thanks to the Statewide Research Partner, Clark University, for preparing this brief.

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